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Short bio

Dr Dimos Chatzinikolaou is an Adjunct Faculty member at the AACSB-accredited School of Business of the University of Nicosia and a member of the Knowledge Management, Innovation and Strategy Center (KISC). His research advances evolutionary and systems-oriented macro–meso–micro approaches to international political economy, business ecosystems, entrepreneurship, and sectoral transformation, with particular emphasis on energy. His work has been published in ABS-ranked journals, including *Strategy & Leadership*, *The Journal of Entrepreneurship*, *Journal of the Knowledge Economy*, *Journal of Economic Integration*, and *Journal of Entrepreneurship in Emerging Economies*.

[Google Scholar](#) | [Researchgate](#) | [Scopus](#) | [Web of Science](#) | [Academia](#) | [Repec](#) | [SSRN](#) | [ORCID](#) | [Semantic Scholar](#) | [Linkedin](#)

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1 Current positions

- *Adjunct Faculty* in the University of Nicosia, School of Business (AACSB-accredited)
- *Teaching Faculty* at the Mediterranean College Thessaloniki, Greece (accredited lecturer by the University of Derby).

2 Primary areas of research interest

International political economy; business ecosystems; entrepreneurship; energy systems

3 Education

2024 *Ph.D.* in Economics. Democritus University of Thrace, Department of Economics [graduated with the highest distinction (10 out of 10)].

Dissertation: “Η ενεργειακή μετάβαση στην Ευρώπη από την οπτική της διεθνούς πολιτικής οικονομίας, των επιχειρηματικών οικοσυστημάτων και της επιχειρηματικότητας” [*The Energy Transition in Europe from the Perspective of International Political Economy, Business Ecosystems, and Entrepreneurship*].¹

2018 *Master’s Degree* (120 ECTS) in Southeast Europe Studies (Economics Specialization). Democritus University of Thrace, Department of Law. Grade: Excellent (10 out of 10).

Postgraduate coursework (approx. 282 contact hours): Introductory modules (24h): International & European Law and International Relations; Historical Sciences; Economics; Scientific Methodology. EU Law & Contemporary Issues of European Integration I–II (40h+40h); Legal Framework of EU External Trade & Economic Relations (40h); Comparative Legal Systems of Southeast Europe I (8h); Geopolitics/Geostrategy of Southeast Europe (12h+22h); International Business Relations & Strategic Management (36h); Balkans in Europe’s New Architecture (20h); Infrastructure Investments & Development in Southeast Europe (20h); Strategic Expansion Plan in Southeast Europe & Multinational Business Action (20h).

Diploma Thesis under the title “Επιχειρηματικά Οικοσυστήματα και Ανταγωνιστικότητα: Δομικά Προβλήματα και οι Προοπτικές στην Ανατολική Μακεδονία και Θράκη” [*Business Ecosystems and Competitiveness: Structural Problems and Prospects in Eastern Macedonia and Thrace*].²

2011 *Bachelor’s Degree* (240 ECTS) in International Economic Relations and Development. Democritus University of Thrace.

¹Main findings published in: Chatzinikolaou, D. & Vlahos, Ch. (2024). *International Political Economy, Business Ecosystems, Entrepreneurship, and Sustainability: A Synthesis on the Case of the Energy Sector*, *Sustainability*, 16(22), 10092 [Section: Economic and Business Aspects of Sustainability – MDPI, indexed in Scopus (Q1) and WoS (Impact Factor 2023 3.3)].

²The two chapters of the Thesis led to the following publications:

- Vlahos, Ch. & Chatzinikolaou, D. (2019). *Business ecosystems policy in Stra.Tech.Man terms: The case of the Eastern Macedonia and Thrace region*. *Journal of Entrepreneurship, Management and Innovation*, 15(3), 163–197 [“Cognitione” Foundation for the Dissemination of Knowledge and Science, indexed in Scopus (Q2) and WoS].
- Vlahos, Ch. & Chatzinikolaou, D. (2019). *Challenges of industrial policy to enhance competitiveness*. *Journal of Economics Library*, 6(2), 83–96 [KSP Journals, indexed in EconLit].

4 Certificates of training (lifelong learning)

2022 *Text Editing and Proofreading*. National and Kapodistrian University of Athens, Training and Lifelong Learning Center (KEΔIBIM). A 5-month program (100 hours). Instructor: Dr Papatomas A., Professor of Philology in the National and Kapodistrian University of Athens.

5 Independent teaching

Fall 2025 Adjunct Faculty at the University of Macedonia, Department of International and European Studies. Preparing the material and delivering the following course as independent teaching:

- ΔΕ5020: Στοιχεία Οργάνωσης και Διοίκησης Επιχειρήσεων [*Elements of Business Organization and Management*]

Fall 2025 Teaching Faculty at the Aegean College Thessaloniki, Greece, and delivery of the following course as independent teaching:

Masters in Business Administration (MBA)

- Operations and Supply Chain Management

Spring 2025- Present Adjunct Faculty in the University of Nicosia, School of Business. Preparing the material and delivering the following courses as independent teaching:

Distance Learning MBA

- Business Economics (Fall 2025, Spring 2026)
- Corporate Strategy (Spring 2025)
- Energy & Geopolitics (Spring 2026)
- Environmental Impact Assessment in the HCB Industry (Fall 2025)
- Globalization and International Business Challenges (Spring 2025, Fall 2025, Spring 2026)
- Leadership & Innovation (Summer 2025, Fall 2025)
- Managing SMEs & Family Businesses (Summer 2025, Fall 2025)
- Εκτίμηση Περιβαλλοντικών Επιπτώσεων στη Βιομηχανία Υδρογονανθράκων [*Environmental Impact Assessment in the HCB Industry*] (Fall 2025)
- Ενέργεια και Γεωπολιτική [*Energy & Geopolitics*] (Spring 2026)
- Εταιρική Στρατηγική [*Corporate Strategy*] (Spring 2025)

Face-to-Face MBA

- Managing SMEs & Family Businesses (Fall 2025)

Spring 2025 Adjunct Faculty at the Democritus University of Thrace, Department of Economics. Preparing the material and delivering the following courses as independent teaching:

- Συγκριτική Οικονομικών Συστημάτων [*Comparative Economic Systems*]

Fall 2022- Present Teaching Faculty at the Mediterranean College Thessaloniki (University of Derby), Greece, and delivery of the following courses as independent teaching:

BA (Hons) Business Management

- Business Economics [Year 1] (Fall 2022, Fall 2024, Fall 2025)
- Developing Leadership and Management [Year 1] (Spring 2023)
- Finance and Business Performance [Year 1] (Spring 2023, Spring 2024, Spring 2025)
- Global Business and Strategy [Year 3] (Fall 2024)
- Operations, Supply Chain and IT [Year 2] (Spring 2024)
- Sustainability and Responsible Management [Year 2] (Fall 2023)

BSc (Hons) Shipping Management

- International Trade [Year 1] (Fall 2025)

MBA Global

- Career Coaching and Mentoring (Fall 2024, Spring 2025, Fall 2025)

- Fall 2020-
Spring
2021
- Teaching Faculty at DELTA360 Institute of Vocational Training located in Thessaloniki, Greece. Preparing the material and delivering the following courses as independent teaching:
- Διοίκηση Επιχειρήσεων [*Business Administration*] (Spring 2021)
 - Πρακτική Εφαρμογή στην Ειδικότητα – Στελέχη - Διοίκησης και Οικονομίας [*Expertise Implementation – Business and Economy Executives*] (Spring 2021)
 - Οικονομικά Στοιχεία και Αεροπορικό Μάνατζμεντ Ολικής Ποιότητας [*Financial Data and Airport Total Quality Management*] (Spring 2021)
 - Μάρκετινγκ [*Marketing*] (Fall 2020)
 - Διοίκηση Μάρκετινγκ [*Marketing Management*] (Spring 2021)
 - Μάρκετινγκ Υπηρεσιών [*Marketing Services*] (Spring 2021)
 - Αρχές οικονομικής [*Principles of Economics*] (Fall 2020)
 - Μάρκετινγκ Λιανικού-Χονδρικού Εμπορίου και Φυσικής Διανομής [*Retail, Wholesale and Distribution Marketing*] (Fall 2020)

6 Other employment

- 2025-Present Sole Proprietorship Consulting (The business officially offers teaching services, translation and interpreting services, author services, and business and management consulting services.)
- 2017-2020 Employee in the retail sector
- 2012-2019 Retail business owner

7 Grants and distinctions

- 12/12/2024 *Unanimously Excellent, grade 10/10* by the Seven-Member Examination Committee in the evaluation of my doctoral dissertation: **Charis Vlado**s, Assistant Professor, Department of Economics, Democritus University of Thrace; **George Geronikolaou**, Associate Professor, Department of Economics, Democritus University of Thrace; **Evangelos Drympetas**, Professor, Department of Economics, Democritus University of Thrace; **Theodore Koutroukis**, Professor, Department of Economics, Democritus University of Thrace; **Victoria Pistikou**, Associate Professor, Department of Economics, Democritus University of Thrace; **Konstantinos Hazakis**, Professor, Department of Economics, Democritus University of Thrace; **Angelika Kokkinaki**, Professor, School of Business, University of Nicosia.
- 04/23/2025 *Full waiver* for open-access publication fees after evaluation of research proposal and final draft of the paper amounting to 2,000 CHF in the scientific journal “Smart Cities” [MDPI, indexed in Scopus (Q1) and WoS (Impact Factor 2023 7.0)].
- 03/07/2025 *Full waiver* for open-access publication fees after evaluation of research proposal and final draft of the paper amounting to 2,600 CHF in the scientific journal “Energies” [MDPI, indexed in Scopus (Q1) and WoS (Impact Factor 2024 3.0)].
- 02/11/2025 *Full waiver* for open-access publication fees after evaluation of research proposal and final draft of the paper amounting to 2,400 CHF in the scientific journal “Sustainability” [MDPI, indexed in Scopus (Q1) and WoS (Impact Factor 2023 3.3)].
- 01/07/2025 *Full waiver* for open-access publication fees after evaluation of research proposal and final draft of the paper amounting to 2,600 CHF in the scientific journal “Energies” [MDPI, indexed in Scopus (Q1) and WoS (Impact Factor 2024 3.0)].
- 11/19/2024 *Full waiver* for open-access publication fees after evaluation of research proposal and final draft of the paper amounting to 2,400 CHF in the scientific journal “Sustainability” [MDPI, indexed in Scopus (Q1)

and WoS (Impact Factor 2023 3.3)].

08/30/2024 *Full waiver* for open-access publication fees after evaluation of research proposal and final draft of the paper amounting to 1,400 CHF in the scientific journal “Societies” [MDPI, indexed in Scopus (Q2) and WoS (Impact Factor 2023 1.7)].

06/09/2023 *Full waiver* in the 35th Annual EAEPE Conference on “Power and Empowerment in times of multiple crisis” after evaluation of the paper’s full text. Leeds, UK. 13-15 September 2023.

07/12/2021-08/31/2023 *Reciprocal scholarship* in the ENIRISST research project (Intelligent Research Infrastructure for Shipping, Supply Chain, Transport and Logistics, MIS 5047041), implemented under the Action “Reinforcement of the Research and Innovation Infrastructure”, funded by the Operational Program “Competitiveness, Entrepreneurship and Innovation” (NSRF 2014–2020) and co-financed by Greece and the European Union.
- Scientific coordinator: Dr Dimitrios Dimitriou
- Role: Researcher in industrial policy and competitiveness

11/23/2019 *One of the best papers in its category* presented by Ph.D. candidates in ICABE 2019: Vlado, Ch., Chatzinikolaou, D. & Demertzis, M. (2019). *Policies to foster entrepreneurship: Elements from the European experience in the integrated micro-meso-macro analytical perspective*. *International Journal of Finance, Insurance and Risk Management*, 9(3-4), 69–89.

8 Editorial roles

04/13/2026-10/30/2026 *Editor* for the Research Topic “World War III? Politics, Perception, and the Future of Global Order” of the peer-reviewed journal *Frontiers in Political Science* [Frontiers Media SA, indexed in Scopus (Q1) and WoS (Impact Factor 2023 1.9)].

04/2026-Present *Associate Editor* for the International Studies section of the peer-reviewed journal *Frontiers in Political Science* [Frontiers Media SA, indexed in Scopus (Q1) and WoS (Impact Factor 2023 1.9)].

01/21/2026-01/23/2026 *Event Committee Member* in the 1st International Online Conference on Societies titled “Societal Challenges, Opportunities, and Achievement,” of the peer-reviewed journal *Societies* [MDPI, indexed in Scopus (Q2) and WoS (Impact Factor 2023 1.7)].

2025-Present *Member of the International Editorial Board* of the peer-reviewed journal *Mercados y Negocios (Markets and Businesses)* [Universidad de Guadalajara, indexed in Scopus (Q4)].

10/2025-09/30/2026 *Leading Guest Editor* in the Special Issue titled “Energy Geopolitics in a Transforming Global Order,” of the peer-reviewed journal *Discover Global Society* [Springer, indexed in Scopus (Q3)].

03/2025-11/01/2026 *Leading Guest Editor* in the Special Issue titled “International Economy, Business Ecosystems, and Entrepreneurship: Implications for Sustainable Energy Development,” of the peer-reviewed journal *Sustainability* [MDPI, indexed in Scopus (Q1) and WoS (Impact Factor 2023 3.3)].

02/2025-Present *Member* of the Editorial Board of the peer-reviewed journal *Societies* [MDPI, indexed in Scopus (Q2) and WoS (Impact Factor 2023 1.7)].

03/01/2023-11/30/2024 *Editorial support work* in the Special Issue titled “New Globalization vs. Anti-Globalization: Current Challenges in International Political Economy,” of the peer-reviewed journal *Societies* [MDPI, indexed in Scopus (Q2) and WoS (Impact Factor 2023 1.7)].

9 Research teams and associations

01/2024- Present	<i>Member</i> of the International Society for Development and Sustainability (ISDS).
12/12/2023- Present	<i>Member</i> of the research center “Knowledge Management, Innovation and Strategy Center (KISC)” at the University of Nicosia.
10/23/2021- 08/31/2024	<i>European Association for Evolutionary Political Economy</i> . Annual paid membership.
01/2021- 12/2024	<i>Laboratory of Decision Theory and Economic Analysis</i> , Department of Economics, Democritus University of Thrace. In the research area “Entrepreneurship and Development.” - Coordinators: Dr Hazakis Konstantinos and Dr Charis Vlados - Role: Ph.D. Candidate
10/2016- Present	<i>Stra.Tech.Man Lab</i> , Department of Economics, Democritus University of Thrace. - Role: Coordinator of the research team

10 Publications

Publication overview and metrics

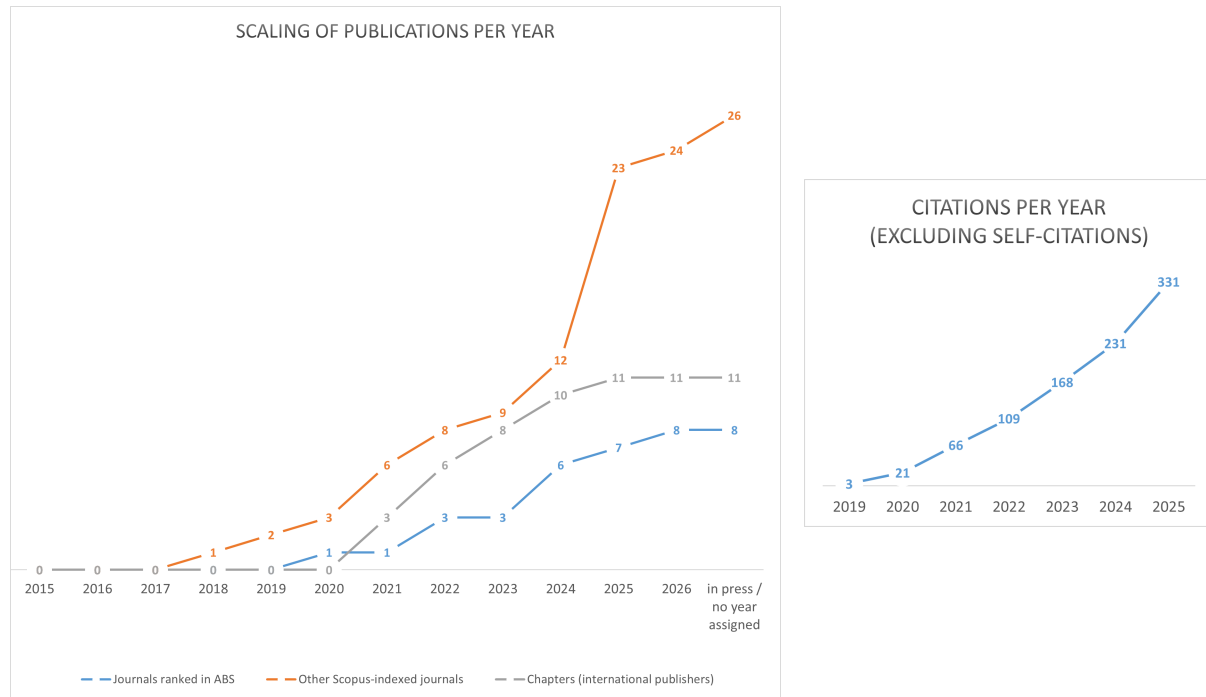
Overview and metrics	
Peer-reviewed journal articles	34
Journals ranked in ABS	8
Other Scopus-indexed journals	26
Chapters in edited volumes by international publishers	11
Other research outputs	85
Theses and dissertations	2
Peer-reviewed journal articles (pre-PhD)	38
Chapters in edited volumes by Greek/local publishers	15
Conference proceedings	20
Conference and workshop presentations (without proceedings)	6
Academic book editing	2
Collected volumes of published articles	1
Translations of academic books	1
Publication total used in the metrics below	
Publications (excluding theses/dissertations and presentations without proceedings)	122
Indexing of publications (n = 122)	
Scopus-indexed publications (total)	36
Journal articles (Q1 / Q2 / Q3 / Q4)	11 / 11 / 6 / 5
Chapters in edited volumes	3
Web of Science (WoS)	20
EconLit	13
ABS / ABDC	8 / 10
External citations (excluding self-citations)³	
Cumulative external citations	331
Total citations in indexes (ABS/ABDC/Scopus/WoS/WoS IF/EconLit)	16 / 17 / 82 / 60 / 53 / 12

Overview and metrics (continued)

Average WoS Impact Factor of citing sources (mean)

3.4486

Publication and citation trends



Note: The above metrics and trends are presented in more detail in Appendices 1 and 2 of this CV (scaling of publications-indexes, citation entries by index, and average WoS Impact Factor) and in the accompanying evolution file.

10.1 Peer-reviewed journal articles

Abbreviations: ABS = ABS Academic Journal Guide; ABDC = ABDC Journal Quality List; Sc = Scopus; WoS = Web of Science; IF = Impact Factor; EL = EconLit.

10.1.1 Journals ranked in ABS

- 2026 8. **Chatzinikolaou, D.** (2026) *Leading Through Complexity: An Integrative Review and Contingent Innovation Framework*. *Strategy & Leadership*, [Emerald; ABS 1; ABDC C; Sc Q3]
- 2025 7. Vlado, Ch. & **Chatzinikolaou, D.** (2025). *From Business Ecosystems to Firm Physiology: The Strategy–Technology–Management Evolutionary Synthesis*. *The Journal of Entrepreneurship*, 34(2), 268–303 [Sage; FNEGE 4; ABS 1; ABDC C; Sc Q2; WoS IF 2.7; EL]
- 2024 6. **Chatzinikolaou, D.** & Vlado, Ch. (2025) [Appeared online first in 2024]. *Public support for business, intermediary organizations, and knowledge transfer: Critical development and innovation policy bottlenecks*. *Journal of the Knowledge Economy*, 16, 4605–4625 [Springer; ABS 1, Sc Q2; WoS IF 3.3]
5. Vlado, Ch. & **Chatzinikolaou, D.** (2025) [Appeared online first in 2024]. *The emergence of the new globalization: The approach of the Evolutionary Structural Triptych*. *Journal of Global Responsibility*, 16(1), 139–161 [Emerald; ABS 1; ABDC C; Sc Q2; WoS IF 1.6]
4. Vlado, Ch. & **Chatzinikolaou, D.** (2024). *Russo-Ukrainian war and the emerging new globalization: A critical review of relevant research*. *The Japanese Political Economy*, 50(1), 91–113 [Special Issue “The economic consequences of the war” – Taylor; ABS 1; ABDC B+; Sc Q3; WoS]

³Last updated: 21 December 2025

2022

3. **Chatzinikolaou, D.** & Vlahos, Ch. (2024) [Appeared online first in 2022]. Crisis, innovation and change management: A blind spot for micro-firms? *Journal of Entrepreneurship in Emerging Economies*, 16(3), 698–719 [Emerald; ABS 1; ABDC C; Sc Q1; WoS IF 2.9]

2. Vlahos, Ch., **Chatzinikolaou, D.** & Iqbal, B. (2022). New globalization and multipolarity: A critical review and the Regional Comprehensive Economic Partnership case. *Journal of Economic Integration*, 37(3), 458–483 [Sejong University; ABS 1; ABDC C; Sc Q2; WoS IF 1.2; EL]

2020

1. Vlahos, Ch. & **Chatzinikolaou, D.** (2020). Advancements on helix theory and the Stra.Tech.Man approach: Towards a new synthesis. *International Journal of Management Concepts and Philosophy*, 13(2), 136–152 [Inderscience; ABS 1]

10.1.2 Other Scopus-indexed journals

26. **Chatzinikolaou, D.** & Vlahos, Ch. Why the CPTPP could be an impetus for the new globalisation, *International Journal of Global Environmental Issues* [Special Issue “The Impact and Implications of Trans-Pacific Partnership (TPP) and Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP) on Global Trade” – Inderscience; Sc Q4; forthcoming]

25. Vlahos, Ch. & **Chatzinikolaou, D.** The Theoretical Advancement of International Political Economy and the Analytical Perspectives of the Evolutionary Structural Triptych and Global Competitiveness Web. *Perspectives on Global Development and Technology* [Brill; Sc Q2; forthcoming]

2026

24. **Chatzinikolaou, D.** & Vlahos, Ch. (2026) From Hyperglobalization to “New Globalization”: Transnational Corporations, Geopolitical Shocks, and Resilient Global Value Chains. *Mercados y Negocios (Markets and Businesses)*, 57(27), 49–80 [Universidad de Guadalajara; Sc Q4]

2025

23. **Chatzinikolaou, D.** (2025) From Equilibrium to Evolution: Redesigning Business Economics Education Through Systems Thinking and Dynamic Capabilities. *Systems*, 13(12), 1094 [MDPI; Sc Q1; WoS IF 2.3]

22. **Chatzinikolaou, D.** & Kubus, R. (2025) Macro–Meso–Micro: An Integrative Framework for Evolutionary Economics and Sustainable Transitions. *Sustainability*, 17(21), 9480 [Special Issue: International Economy, Business Ecosystems, and Entrepreneurship: Implications for Sustainable Energy Development – MDPI; Sc Q1; WoS IF 3.3]

21. **Chatzinikolaou, D.** & Vlahos, Ch. (2025). Towards an enriched research approach to evolutionary economics: The orientation of macro-meso-micro dynamics and critical realism. *Economic Alternatives*, 31(3), 613–635 [University of National and World Economy; Sc Q3; EL]

20. **Chatzinikolaou, D.** & Vlahos, Ch. (2025). The RCEP in an Emerging Multipolar Order: Examining Energy Transition Implications. *Frontiers in Political Science*, 7, 1636867 [Section: International Studies – Frontiers; Sc Q1; WoS IF 2.3]

19. **Chatzinikolaou, D.**, Magaliou, N. & Vlahos, Ch. (2025). Strategic Human Resource Management, Innovation, and Social Dialogue in the Fourth Industrial Revolution: The Case of Greek Pharmaceutical Multinationals. *Societies*, 15(8), 228 [Special Issue “Employment Relations in the Era of Industry 4.0” – MDPI; Sc Q2; WoS IF 1.7]

18. Vlahos, Ch. & **Chatzinikolaou, D.** (2025). The Transformational Crisis of Globalization and the Contingent Trajectories towards Innovative Liberalism. *Frontiers in Political Science*, 7, 1528246 [Section: Political Economy – Frontiers; Sc Q1; WoS IF 2.3]

17. **Chatzinikolaou, D.** (2025). On Smart Cities and Triple-Helix Intermediaries: A Critical-Realist Perspective. *Smart Cities*, 8(3), 74 [MDPI; Sc Q1; WoS IF 7.0]

16. **Chatzinikolaou, D.** & Vlahos, Ch. (2025) Energy Entrepreneurship in the Emerging New Globalization: A Macro–Meso–Micro Perspective with Evidence from a Less-Developed Regional Ecosystem. *Energies*, 18(6), 1323 [Section: Energy and Environment – Special Issue: Environmental Sustainability and Energy Economy – MDPI; Sc Q1; WoS IF 3.0]

15. **Chatzinikolaou, D.** (2025). Integrating Sustainable Energy Development with Energy Ecosystems: Trends and Future Prospects in Greece. *Sustainability*, 17(4), 1487 [MDPI; Sc Q1; WoS IF 3.3]

14. **Chatzinikolaou, D.** & Vlahos, Ch. (2025). On a New Sustainable Energy Policy: Exploring a Macro-Meso-Micro Synthesis. *Energies*, 18(2), 260 [Section: Sustainable Energy – MDPI; Sc Q1;

WoS IF 3.0]

13. **Chatzinikolaou, D.** Vlados, Ch. & Kokkinaki, A. (2025). [The ecosystems perspective in energy research: A new field is born?](#). *International Journal of Energy Economics and Policy*, 15(1), 249–266 [EconJournals; ABDC C; Sc Q2; EL]
- 2024 12. **Chatzinikolaou, D.** & Vlados, Ch. (2024). [International Political Economy, Business Ecosystems, Entrepreneurship, and Sustainability: A Synthesis on the Case of the Energy Sector.](#) *Sustainability*, 16(22), 10092 [Section: Economic and Business Aspects of Sustainability – MDPI; Sc Q1; WoS IF 3.3]
11. **Chatzinikolaou, D.** & Vlados, Ch. (2024). [New Globalization and Energy Transition: Insights from Recent Global Developments.](#) *Societies*, 14(9), 166 [MDPI; Sc Q2; WoS IF 1.7]
10. **Chatzinikolaou, D.** & Vlados, Ch. (2024). [Green organisational reorientations for the new globalisation.](#) *Journal of Sustainability Science and Management*, 19(3), 43–68 [Universiti Malaysia Terengganu; Sc Q3]
- 2023 9. **Chatzinikolaou, D.** & Vlados, Ch. (2023). [Evolution of business physiology in the wine industry: insights from the Stra.Tech.Man Scorecard in the Cephalonian Robola sector.](#) *Journal of Wine Research*, 34(3), 210–231 [Taylor; Sc Q3]
- 2022 8. Koutroukis, Th., **Chatzinikolaou, D.**, Vlados, Ch. & Pistikou, V. (2022). [The post-COVID-19 era, fourth industrial revolution, and new globalization: Restructured labor relations and organizational adaptation.](#) *Societies*, 12(6), 187 [Special Issue “Digital Transformation and the Labour Market Inequalities” – MDPI; Sc Q2; WoS IF 1.7]
7. **Chatzinikolaou, D.** & Vlados, Ch. (2022). [Searching for a new global development trajectory after COVID-19.](#) *International Journal of Global Environmental Issues*, 21(1), 39–58 [Special Issue “COVID-19 and its Impact on the Economies of the Developing World” – Inderscience; Sc Q3]
- 2021 6. Vlados, Ch. & **Chatzinikolaou, D.** (2021). [Evolutionary transformation of the global system and the COVID-19 pandemic: The search for a new development trajectory.](#) *Cyprus Review*, 33(1), 127-166 [Special Issue “COVID-19 in Doctrinal Context: Analysing, Theorising, and Surpassing the Pandemic Crisis” – University of Nicosia; Sc Q4; EL]
5. Vlados, Ch. & **Chatzinikolaou, D.** (2022) [Appeared online first in 2021]. [Mutations of the emerging new globalization in the post-COVID-19 era: Beyond Rodrik’s trilemma.](#) *Territory, Politics, Governance*. 10(6), 855-875 [Special Issue “The COVID-19 pandemic: territorial, political and governance dimensions of the crisis” – Taylor; Sc Q1; WoS IF 3.025]
4. Vlados, Ch., **Chatzinikolaou, D.** & Kapaltzoglou, F. (2021). [Energy market liberalisation in Greece: Structures, policy and prospects.](#) *International Journal of Energy Economics and Policy*, 11(2), 115–126 [EconJournals; ABDC C; Sc Q2; EL]
- 2020 3. Vlados, Ch. & **Chatzinikolaou, D.** (2020). [Thoughts on competitiveness and integrated industrial policy: A field of mutual convergences.](#) *Research in World Economy*, 11(3), 12-25 [Sciedu Press; Sc Q4]
- 2019 2. Vlados, Ch. & **Chatzinikolaou, D.** (2019). [Business ecosystems policy in Stra.Tech.Man terms: The case of the Eastern Macedonia and Thrace region.](#) *Journal of Entrepreneurship, Management and Innovation*, 15(3), 163–197 [Special Issue “Entrepreneurship, Technological Upgrading and Innovation Policy in Less Developed and Peripheral Regions” – “Cognitione” Foundation for the Dissemination of Knowledge and Science; Sc Q2; WoS]
- 2018 1. Vlados, Ch., Deniozos, N., **Chatzinikolaou, D.** & Demertzis, M. (2018). [Towards an evolutionary understanding of the current global socio-economic crisis and restructuring: From a conjunctural to a structural and evolutionary perspective.](#) *Research in World Economy*, 9(1), 15–33 [Sciedu Press; Sc Q4]

10.2 Chapters in edited volumes by international publishers

- 2025 11. Koutroukis, Th., **Chatzinikolaou**, D., Sofianova, E., & Vlahos, Ch. (2025). Workforce Engagement and Employee Relations in Multinationals: Insights from Greece. In V. Kaya (Ed.), *Global Markets and Real Economy Theoretical and Empirical Approaches* (pp. 1–14). Peter Lang Publishing. ISBN: 9783631940600 [indexed in Scopus]
- 2024 10. Vlahos, Ch. & **Chatzinikolaou**, D. (2024). Navigating the new globalization crisis through innovation and change management: An examination of the STRA.TECH.MAN–R.A.S.I. framework. In Z. Ivcevic, R. Reiter-Palmon, M. Tang & M. Grohman (Eds.), *Crisis, Creativity, and Innovation* (pp. 239–269). Palgrave. ISBN: 9783031617812.
9. **Chatzinikolaou**, D. & Vlahos, Ch. (2024). **Growth Poles**. In B. Warf (Ed.), *Encyclopedia of Human Geography* (pp. 1–4). Springer. ISBN: 9783031259005.
- 2023 8. **Chatzinikolaou**, D. & Vlahos, Ch. (2023). Weak sustainable development trajectories and evolving organisational physiologies: Empirical evidence from Eastern Macedonia–Thrace. In D. Vrontis, A. Thrassou, L. Efthymiou, Y. Weber, R. Shams & E. Tsoukatos (Eds.), *Vol.1 - Business for Sustainability: Strategic Avenues and Managerial Approaches* (pp. 201–226). Palgrave Studies in Cross-Disciplinary Business Research, In Association with EuroMed Academy of Business. Cham: Springer. ISBN: 9783031373602 [indexed in Scopus].
7. Vlahos, Ch., Koutroukis, Th. & **Chatzinikolaou**, D. (2023). Implications of the COVID-19 pandemic on human resource management and labor relations: Social dialogue for the new global era. In V. Kaya (Ed.), *Social and Economic Studies within the Framework of Emerging Global Developments Volume 3* (pp. 237–248). Peter Lang Publishing. ISBN: 9783631904428 [indexed in Scopus].
- 2022 6. Vlahos, Ch. & **Chatzinikolaou**, D. (2022). **Management conception challenges in the post-COVID-19 era and the Stra.Tech.Man analysis**. In C. Machado & J.P. Davim (Eds.), *Organizational Management in Post Pandemic Crisis* (pp. 29-51). Cham: Springer. ISBN: 9783030980511.
5. Vlahos, Ch., Koutroukis, Th. & **Chatzinikolaou**, D. (2022). **Change management, organizational adaptation, and labor market restructuring: Notes for the post-COVID-19 era**. In C.R. Popescu (Ed.), *COVID-19 Pandemic Impact on New Economy Development and Societal Change* (pp. 1–21). IGI Global. ISBN: 9781668433744.
4. Vlahos, Ch. & **Chatzinikolaou**, D. (2022). **Towards a restructured theorization of development and adaptability for the post-COVID-19 era: The Stra.Tech.Man approach**. In S. Omeraki, Ö. Karkış & S. Gönültaş (Eds.), *Handbook of Research on Interdisciplinary Perspectives on the Threats and Impacts of Pandemics* (pp. 263–283). IGI Global. ISBN: 9781799886747.
- 2021 3. Vlahos, Ch. & **Chatzinikolaou**, D. (2021). **Impact of COVID-19 crisis, global transformation approaches and emerging organisational adaptations: Towards a restructured evolutionary perspective**. In D. Vrontis, A. Thrassou, Y. Weber, R. Shams, E. Tsoukatos & L. Efthymiou (Eds.), *Business Under Crisis: Volume II (Contextual Transformations and Organisational Adaptations)* (pp. 65–90). Palgrave Studies in Cross-Disciplinary Business Research, In Association with EuroMed Academy of Business. Cham: Palgrave Macmillan. ISBN: 9783030765750.
2. Vlahos, Ch. & **Chatzinikolaou**, D. (2021). **Nation branding, in what context? Spatial competitiveness and attractiveness**. In V. Pistikou, A. Masouras & M. Komodromos (Eds.), *Future Policies and Strategies for Nation Branding* (pp. 74–93). IGI Global. ISBN: 9781799875338.
1. Vlahos, Ch., Koutroukis, Th., **Chatzinikolaou**, D. & Demertzis, M. (2021). **Entrepreneurship enhancement policies and the competitiveness web: The case of the European South**. In N. Apostolopoulos, K. Chalvatzis & P. Liargovas (Eds.), *Entrepreneurship, Institutional Framework and Support Mechanisms in the EU* (pp. 9–26). Emerald Publishing Limited. ISBN: 9781839099830.

10.3 Other research outputs

10.3.1 Theses and dissertations

- 12/2024 2. **Chatzinikolaou, D.** (2024). *Η ενεργειακή μετάβαση στην Ευρώπη από την οπτική της διεθνούς πολιτικής οικονομίας, των επιχειρηματικών οικοσυστημάτων και της επιχειρηματικότητας [The Energy Transition in Europe from the Perspective of International Political Economy, Business Ecosystems, and Entrepreneurship]*. Doctoral Dissertation, Democritus University of Thrace, Department of Economics, December 2024 (in Greek). (For a brief oral presentation [click here](#).)
- 10/2018 1. **Chatzinikolaou, D.** (2018). *Επιχειρηματικά Οικοσυστήματα και Ανταγωνιστικότητα: Δομικά Προβλήματα και οι Προοπτικές στην Ανατολική Μακεδονία και Θράκη [Business Ecosystems and Competitiveness: Structural Problems and Prospects in Eastern Macedonia and Thrace]*. Master's Degree Thesis, Democritus University of Thrace, School of Law, Postgraduate Courses in Southeastern Europe (Economics Specialization), October 2018 (in Greek).

10.3.2 Peer-reviewed journal articles (pre-PhD)

- 2022 38. **Chatzinikolaou, D.** & Vlado, Ch. (2022). Κατευθύνσεις της εξελικτικής οικονομικής θεωρίας και η προσέγγιση Stra.Tech.Man: Πρόσφατα εμπειρικά δεδομένα από την Ανατολική Μακεδονία και Θράκη [Directions of evolutionary economic theory and the Stra.Tech.Man approach: Recent empirical data from Eastern Macedonia and Thrace] *Επιστήμη και Κοινωνία: Επιθεώρηση Πολιτικής και Ηθικής Θεωρίας [Science and Society: Review of Political and Ethical Theory]*, 42, 119–154 [National Documentation Center (EKT)]
- 2021 37. **Chatzinikolaou, D.**, Demertzis, M. & Vlado, Ch. (2021). European entrepreneurship reinforcement policies in macro, meso, and micro terms for the post-COVID-19 era. *Review of European Studies*, 13(2), 39–56 [The Canadian Center of Science and Education, CCSNET]
- 2020 36. Vlado, Ch., Koronis, E. & **Chatzinikolaou, D.** (2020). Entrepreneurship and crisis in Greece from a neo-Schumpeterian perspective: A proposal to stimulate the development process at the local level. *Research in World Economy*, 12(2), 1–16 [Sciedu Press]
35. Vlado, Ch., **Chatzinikolaou, D.**, Koutroukis, Th., Kokkinaki, A. & Tsarpa, I. (2020). Conceptions of human resource management and training in SMEs of Eastern Macedonia and Thrace. *Journal of Management and Strategy*, 11(4), 21–40 [Sciedu Press]
34. Vlado, Ch. & **Chatzinikolaou, D.** (2020). From growth poles and clusters to business ecosystems dynamics: The ILDI counterproposal. *International Journal of World Policy and Development Studies*, 6(7), 136–152 [Academic Research Publishing Group, ARPG]
33. Vlado, Ch. & **Chatzinikolaou, D.** (2020). Stra.Tech.Man innovation, HRM and perception of educational needs in underdeveloped business ecosystems: The case of retail sector firms in Eastern Macedonia and Thrace. *International Journal of Human Resource Studies*, 10(2), 330–354 [Macrothink]
32. Vlado, Ch. & **Chatzinikolaou, D.** (2020). BRICS and global restructuring: Notes for the near future. *Management and Economics Research Journal*, 6(S5), 1–7 [Special Issue “BRICS: The Emerging Block” – HATASO Publishing]
31. Vlado, Ch. & **Chatzinikolaou, D.** (2020). The competitiveness puzzle: Interpretations, misunderstandings, and conceptual reorientations towards integrated competitiveness policy approaches. *Journal of Ecoθnomics Bibliography*, 7(1), 1–22 [KSP Journals, indexed in EconLit]
30. Vlado, Ch. & **Chatzinikolaou, D.** (2020). Macro, meso, and micro policies for strengthening entrepreneurship: Towards an integrated competitiveness policy. *Journal of Business & Economic Policy*, 7(1), 1–12 [Center for Promoting Ideas, CPI]
29. Vlado, Ch. & **Chatzinikolaou, D.** (2020). Institutional dynamics and economic development in Greece: An Acemoglian approach. *Research in Applied Economics*, 12(1), 12–32 [Macrothink]
28. Vlado, Ch., **Chatzinikolaou, D.** & Demertzis, M. (2020). The case of the European South on entrepreneurship enhancement policies. *International Journal of Finance, Insurance and Risk Management*, 10(1), 45–56 [ISMASYSTEMS Scientific Research]

27. Vlado, Ch. & **Chatzinikolaou**, D. (2020). Growth poles and clusters: Are there useful analytical complementarities. *Business and Economic Research*, 10(1), 155–175 [Macrothink]
26. Vlado, Ch. & **Chatzinikolaou**, D. (2020). Trends on the conception of competitiveness and modern industrial policy: The emergent field of a new synthesis. *European Journal of Business and Innovation Research*, 8(1), 1–18 [European-American Journals]
25. Vlado, Ch., **Chatzinikolaou**, D., Katimertzopoulos, F. & Koutroukis, Th. (2019). Regional underdevelopment and less developed business ecosystems: The case of Eastern Macedonia and Thrace. *Bulletin of Applied Economics*, 6(2), 31–44 [Risk Market, indexed in ABDC 2019 C and EconLit]
24. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Notes on prosperity, poverty, and inequality in the era of globalization. *Journal of Economics Bibliography*, 6(4), 288–308 [KSP Journals, indexed in EconLit]
23. Vlado, Ch., **Chatzinikolaou**, D. & Demertzis, M. (2019). Policies to foster entrepreneurship: Elements from the European experience in the integrated micro-meso-macro analytical perspective. *Journal of Entrepreneurship and Business Innovation*, 6(2), 47–69 [Macrothink]. Also, republished unchanged in the “*International Journal of Finance, Insurance and Risk Management*, 9(3-4), 69–89 [ISMASYSTEMS Scientific Research],” as one of the best in its category (Ph.D. candidates) that was presented in the conference ICABE 2019.
22. **Chatzinikolaou**, D. & Vlado, Ch. (2019). Schumpeter, neo-Schumpeterianism, and Stra.Tech.Man evolution of the firm. *Issues in Economics and Business (International Economics and Business)*, 5(2), 80–102 [Macrothink]
21. **Chatzinikolaou**, D. & Vlado, Ch. (2019). Evolutionary economics and the Stra.Tech.Man approach of the firm into globalization dynamics. *Business, Management and Economics Research*, 5(10), 146–160 [Academic Research Publishing Group, ARPG]
20. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Developments on helix theory: Exploring a micro - evolutionary repositioning in Stra.Tech.Man terms. *International Journal of World Policy and Development Studies*, 5(10), 87–99 [Academic Research Publishing Group, ARPG]
19. Vlado, Ch., **Chatzinikolaou**, D. & Demertzis, M. (2019). Development, competitiveness and institutional modernization: The case of the Greek crisis. *International Journal of Competitiveness*, 1(4), 293–318 [Inderscience]
18. Deniozos, N., Vlado, Ch. & **Chatzinikolaou**, D. (2019). Energy economy in the era of “new globalization”: The case of the Balkans and Greece. *Journal of Economics and Management Studies*, 6(9), 10–19 [Seventh Sense Research Group]
17. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Methodological redirections for an evolutionary approach of the external business environment. *Journal of Management and Sustainability*, 9(2), 25–46 [The Canadian Center of Science and Education, CCSNET]
16. Vlado, Ch., Katimertzopoulos, F., **Chatzinikolaou**, D., Deniozos, N. & Koutroukis Th. (2019). Crisis, innovation, and change management in less-developed local business ecosystems: The case of Eastern Macedonia and Thrace. *Perspectives of Innovations, Economics and Business*, 19(2), 114–140 [Prague Development Center, indexed in ABDC 2019 C]
15. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Strategy perception and implementation on less developed business ecosystems micro and small enterprises: The service sector of Eastern Macedonia and Thrace. *Business Management and Strategy*, 10(2), 27–63 [Macrothink]
14. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2019). Dialectical prerequisites on geopolitics and geo-economics in globalization’s restructuration era. *Journal of Economic and Social Thought*, 6(2), 65–92 [KSP Journals, indexed in EconLit]
13. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Challenges of industrial policy to enhance competitiveness. *Journal of Economics Library*, 6(2), 83–96 [KSP Journals, indexed in EconLit]
12. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Exploring change management and innovation in strategy-technology-management (Stra.Tech.Man) terms. *Journal of Social and Administrative Sciences*, 6(2), 66–81 [KSP Journals, indexed in EconLit]
11. Deniozos, N., Vlado, Ch., **Chatzinikolaou**, D. & Digkas, A. (2019). The geo-economic and geo-

energy pillar of power as a geopolitical decision making factor within the dynamics of the South-eastern Europe geopolitical complex. *Advances in Politics and Economics*, 2(3), 186–211 [Scholink]

10. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Towards a restructuration of the conventional SWOT analysis. *Business and Management Studies*, 5(2), 76–84 [Redfame Publishing]
9. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Crisis, institutional innovation and change management: Thoughts from the Greek case. *Journal of Economics and Political Economy*, 6(1), 58–77 [KSP Journals]
8. Vlado, Ch. & **Chatzinikolaou**, D. (2019). The multiple perception of innovation: The case of micro and small enterprises in the Region of Eastern Macedonia and Thrace. *Journal of Entrepreneurship, Business and Economics*, 7(1), 17–41 [Scientificia, indexed in EconLit]
7. Vlado, Ch., Deniozos, N., **Chatzinikolaou**, D. & Digkas, A. (2019). From traditional regional analysis to dynamics of local development: Foundations and theoretical reorientations. *International Journal of Regional Development*, 6(1), 1–38 [Macrothink]
- 2018 6. Vlado, Ch., Deniozos, N., **Chatzinikolaou**, D. & Demertzis, M. (2018). Conceptual misunderstandings in the structuration of anti-crisis economic policy: Lessons from the Greek case. *Journal of Governance and Public Policy*, 5(3), 283–322 [Magister Ilmu Pemerintahan Universitas, Muhammadiyah Yogyakarta]
5. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2018). The possible paths of a new globalization. *International Journal of Development and Sustainability*, 7(9), 2310–2333 [International Society for Development and Sustainability]
4. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2018). The “evil globalization” & the central dialectic tug-of-war in the new globalization’s shaping. *Civitas Gentium*, 6(1), 89–134 [Department of Turkish Studies and Modern Asian Studies, National and Kapodistrian University of Athens]
3. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2018). Global crisis, innovation and change management: Towards a new systemic perception of the current globalization restructuring. *International Business Research*, 11(8), 9–29 [The Canadian Center of Science and Education, CCSENET]
2. Vlado, Ch., Deniozos, N., **Chatzinikolaou**, D. & Demertzis, M. (2018). Perceiving competitiveness under the restructuring process of globalization. *International Journal of Business and Management*, 13(8), 135–153 [The Canadian Center of Science and Education, CCSENET]
- 2017 1. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2017). Towards a new approach of local development under crisis conditions: Empowering the local business ecosystems in Greece, by adopting a new local development policy. *International Journal of Regional Development*, 5(1), 1–24 [Macrothink]

10.3.3 Chapters in edited volumes by Greek/local publishers

- 2022 15. Vlado, Ch. & **Chatzinikolaou**, D. (2022). Ανταγωνιστικότητα και βιομηχανική πολιτική: Ένα δυναμικό δίπολο [*Competitiveness and industrial policy: A dynamic dipole*]. In Ch. Vlado, *Φιλοδοξίες Ανάπτυξης: Ανατροπές, βελτιώσεις και εμπόδια* [*Development Ambitions: Upheavals, Improvements and Obstacles*] (pp. 317–322). Athens: Kritiki Publications. ISBN: 9789605864118 (in Greek).
14. Vlado, Ch., **Chatzinikolaou**, D. & Demertzis, M. (2022). Πολιτικές ενίσχυσης της επιχειρηματικότητας: Η ανάγκη μίας «οργανικής» προσέγγισης και παρέμβασης για την Ελλάδα [*Entrepreneurship reinforcement policies: The need for an “organic” approach and intervention for Greece*]. In Ch. Vlado, *Φιλοδοξίες Ανάπτυξης: Ανατροπές, βελτιώσεις και εμπόδια* [*Development Ambitions: Upheavals, Improvements and Obstacles*] (pp. 301–306). Athens: Kritiki Publications. ISBN: 9789605864118 (in Greek).
13. Vlado, Ch. & **Chatzinikolaou**, D. (2022). Η θεωρία των ελίκων, η 4η βιομηχανική επανάσταση και η ελληνική πραγματικότητα [*The helix theory, 4th industrial revolution, and the Greek reality*]. In Ch. Vlado, *Φιλοδοξίες Ανάπτυξης: Ανατροπές, βελτιώσεις και εμπόδια* [*Development Ambitions: Upheavals, Improvements and Obstacles*] (pp. 281–290). Athens: Kritiki Publications. ISBN: 9789605864118 (in Greek).

- 2021
12. Vlado, Ch., Deniozos, N., **Chatzinikolaou**, D. & Demertzis, M. (2022). Για την άρθρωση μίας νέας οικονομικής πολιτικής αντιμετώπισης της κρίσης [*On the articulation of new economic policy to deal with the crisis*]. In Ch. Vlado, *Φιλοδοξίες Ανάπτυξης: Ανατροπές, βελτιώσεις και εμπόδια* [*Development Ambitions: Upheavals, Improvements and Obstacles*] (pp. 199–204). Athens: Kritiki Publications. ISBN: 9789605864118 (in Greek).
11. Vlado, Ch. & **Chatzinikolaou**, D. (2021). Οικονομική ανάπτυξη έναντι οικονομικής μεγέθυνσης: Η συμβολή του Γ. Χατζηκωνσταντίνου στην ανάδειξη και στον εμπλουτισμό της πολυδιάστατης και κρίσιμης σημασίας προβληματικής [*Economic development versus economic growth: The contribution of G. Hadjiconstantinou in highlighting and enriching this multidimensional and critical problem*]. In S. Roukanas (Ed.), *Οικονομική Θεωρία: Αναζητώντας και Διαπιστώνοντας. Τιμητικός Τόμος για τον Ομότιμο Καθηγητή Οικονομικής Θεωρίας Γεώργιο Θ. Χατζηκωνσταντίνου* (pp. 147–166) [*Economic Theory: Searching for and Reflecting Upon. Honorary Volume to G. Hadjiconstantinou, Emeritus Professor of Economic Theory*]. Thessaloniki: Tziola Publications. ISBN: 978960418-5863 (in Greek).
- 2019
10. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2019). Dialectical prerequisites on geopolitics and geoeconomics in the era of global restructuring. In Ch. Vlado (Ed.), *New Globalization Dynamics* (pp. 146–182). KSP Books. ISBN: 9786057736598.
9. Vlado, Ch., Deniozos, N., **Chatzinikolaou**, D. & Demertzis, M. (2019). Perceiving competitiveness under the restructuring process of globalization. In Ch. Vlado (Ed.), *New Globalization Dynamics* (pp. 111–145). KSP Books. ISBN: 9786057736598.
8. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2019). The possible paths of “new globalization”. In Ch. Vlado (Ed.), *New Globalization Dynamics* (pp. 79–110). KSP Books. ISBN: 9786057736598.
7. Vlado, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2019). The “evil globalization” and the central dialectic tug-of-war in the shaping of “new globalization”. In Ch. Vlado (Ed.), *New Globalization Dynamics* (pp. 32–78). KSP Books. ISBN: 9786057736598.
6. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Strategy perception and implementation on less developed business ecosystems micro and small enterprises: The service sector of Eastern Macedonia and Thrace. In Ch. Vlado (Ed.), *Local Development Dynamics* (pp. 116–155). KSP Books. ISBN: 9786057736611.
5. Vlado, Ch., Katimertzopoulos, F., **Chatzinikolaou**, D., Deniozos, N. & Koutroukis, Th. (2019). Crisis, innovation, and change management in less-developed local business ecosystems: The case of Eastern Macedonia and Thrace. In Ch. Vlado (Ed.), *Local Development Dynamics* (pp. 77–115). KSP Books. ISBN: 9786057736611.
4. Vlado, Ch., Deniozos, N., **Chatzinikolaou**, D. & Digkas, A. (2019). From the traditional regional analysis to the dynamics of local development: Foundations and theoretical reorientations. In Ch. Vlado (Ed.), *Local Development Dynamics* (pp. 32–76). KSP Books. ISBN: 9786057736611.
3. Vlado, Ch. & **Chatzinikolaou**, D. (2019). Crisis and entrepreneurship in Greece: Present, past and evolving trends. In Ch. Vlado (Ed.), *Studies on Southeastern Europe and the Greek Economy* (pp. 106–132). KSP Books. ISBN: 9786057736550.
2. Vlado, Ch. & **Chatzinikolaou**, D. (2019). The multiple perception of innovation: The case of micro and small enterprises in the Region of Eastern Macedonia and Thrace. In Ch. Vlado (Ed.), *Studies on Southeastern Europe and the Greek Economy* (pp. 86–105). KSP Books. ISBN: 9786057736550.
1. Deniozos, N., Vlado, Ch., **Chatzinikolaou**, D. & Falaras, A. (2019). Energy security in the Balkans and the energy economy of Greece. In Ch. Vlado (Ed.), *Studies on Southeastern Europe and the Greek Economy* (pp. 56–85). KSP Books. ISBN: 9786057736550.

10.3.4 Conference proceedings

- 2023 20. **Chatzinikolaou, D.**, Kapaltzoglou, F. & Vlahos, Ch. (2023). *The evolutionary and correlative SWOT analysis in geoeconomics: Examining the RCEP within today’s global political economy.* In *The 35th Annual EAEPE Conference on “Power and Empowerment in times of multiple crisis”*, Leeds, UK, 13–15 September 2023.
19. **Chatzinikolaou, D.** & Vlahos, Ch. (2023). *Unravelling the new globalization: An evolutionary structural analysis of postwar world capitalism and policy implications.* In *The 35th Annual EAEPE Conference on “Power and Empowerment in times of multiple crisis”*, Leeds, UK, 13–15 September 2023.
- 2022 18. **Chatzinikolaou, D.** & Vlahos, Ch. (2022). *The world system’s mutational crisis and the emergence of the new globalization.* In B. Lamotte (Ed.), *XLII Journées de l’Association d’économie sociale « Économie sociale et crises du XXIe siècle » [41st Annual Meeting of Association d’Économie Sociale (AÉS), Social Economy and 21st Century Crises]*, 8–9 September 2022, (pp. 163–192). Grenoble, France, Centre of Research in Economics of Grenoble (CREG): L’Harmattan. ISBN: 9791090293694.
- 2021 17. Vlahos, Ch., Koutroukis, Th. & **Chatzinikolaou, D.** (2021). *Post-COVID-19 era and Fourth Industrial Revolution: Contemporary trends in organizational adaptation and labor relations.* In *9th ILERA African Regional Congress: “Challenges Facing Employment Relations, Labour Law and Social Protection to Reduce Poverty, Inequality and Unemployment in Africa, in the wake of a Global Pandemic”*, 26–29 September 2021, Skukuza Safari Lodge, Kruger National Park, Mpumalanga. The Labour and Employment Relations Association of South Africa.
16. **Chatzinikolaou, D.**, Vlahos, Ch. & Koutroukis, Th. (2021). *COVID-19 pandemic crisis: Accelerator or decelerator of the new globalization?* In Ntokas, I. & Hazakis, K. (Eds.), *Επιστημονική Διημερίδα Τμήματος Οικονομικών Επιστημών: Τόμος Επιστημονικών Συμβολών [Scientific Workshop of the Department of Economics: Volume of Scientific Contributions]* (pp. 13–24). Proceedings of the “4η Ερευνητική Διημερίδα του Τμήματος Οικονομικών Επιστημών του Δημοκριτείου Πανεπιστημίου Θράκης” [4th Two-day Research Workshop of the Department of Economics, Democritus University of Thrace], Department of Economics, Democritus University of Thrace, Komotini, Greece, 16–17 October, 2020. Athens: Papazisi Publications. ISBN: 9789600238280.
15. **Chatzinikolaou, D.**, Vlahos, Ch. & Koutroukis, Th. (2021). *Entrepreneurship and innovation enhancement policies in the micro-meso and the macro level: A preliminary review.* In Ntokas, I. & Hazakis, K. (Eds.), *Επιστημονική Διημερίδα Τμήματος Οικονομικών Επιστημών: Τόμος Επιστημονικών Συμβολών [Scientific Workshop of the Department of Economics: Volume of Scientific Contributions]* (pp. 51-60). Proceedings of the “4η Ερευνητική Διημερίδα του Τμήματος Οικονομικών Επιστημών του Δημοκριτείου Πανεπιστημίου Θράκης” [4th Two-day Research Workshop of the Department of Economics, Democritus University of Thrace], Department of Economics, Democritus University of Thrace, Komotini, Greece, 16–17 October, 2020. Athens: Papazisi Publications. ISBN: 9789600238280.
- 2020 14. **Chatzinikolaou, D.** & Vlahos (2020). *Human resources development, educational needs, training, and innovation: Facts from retail firms in the region of Eastern Macedonia and Thrace.* In *International Conference on Business and Economics of the Hellenic Open University (ICBE – HOU)*. Athens: Titania Hotel, 26–27 June 2020.
13. **Chatzinikolaou, D.** & Vlahos (2020). *Local development approaches and the ILDI mechanism.* In *International Conference on Business and Economics of the Hellenic Open University (ICBE – HOU)*. Athens: Titania Hotel, 26–27 June 2020.
12. **Chatzinikolaou, D.** & Vlahos (2020). *Entrepreneurship and crisis mutation in Greece: A neo-Schumpeterian approach.* In *International Conference on Business and Economics of the Hellenic Open University (ICBE – HOU)*. Athens: Titania Hotel, 26-27 June 2020.
- 2019 11. Vlahos, Ch., **Chatzinikolaou, D.** & Demertzis, M. (2019). *Entrepreneurship boosting policies in Europe: The European South case.* In *International Conference on Applied Business and Economics (ICABE) 2019*, Aristotle University of Thessaloniki, Main Campus, Egnatias, Thessaloniki, Greece, 21–23 October.

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10. **Chatzinikolaou, D.** & Vlados, Ch. (2019). Theoretical evolution of growth poles and clusters analysis: Analytical divergences and convergences. In *International Conference on Applied Business and Economics (ICABE) 2019*, Aristotle University of Thessaloniki, Main Campus, Egnatias, Thessaloniki, Greece, 21–23 October.
 9. **Chatzinikolaou, D.** & Vlados, Ch. (2019). Connection of competitiveness and industrial policy: Theoretical trends. In *International Conference on Applied Business and Economics (ICABE) 2019*, Aristotle University of Thessaloniki, Main Campus, Egnatias, Thessaloniki, Greece, 21–23 October.
 8. Vlados, Ch. & **Chatzinikolaou, D.** (2019). Crisis and entrepreneurship in Greece: Present, past, and evolving trends. In *6th International Conference on Applied Economics “Institutions and the Knowledge Economy”*. University of Thessaly, Department of Economics, Volos, Greece, 30 May – June 1.
 7. Vlados, Ch., **Chatzinikolaou, D.** & Demertzis, M. (2019). Institutional modernization, crisis, and change management: Thoughts from and for the Greek crisis. In *6th International Conference on Applied Economics “Institutions and the Knowledge Economy”*. University of Thessaly, Department of Economics, Volos, Greece, 30 May – June 1.
 6. **Chatzinikolaou, D.** & Vlados, Ch. (2019). University-industry-government linkages and the helix theory on the fourth industrial revolution. In *6th International Conference on Applied Economics “Institutions and the Knowledge Economy”*. University of Thessaly, Department of Economics, Volos, Greece, 30 May – June 1.
 5. Deniozos, N., Vlados, Ch., **Chatzinikolaou, D.** & Falaras, A. (2018). Energy security in the Balkans and the energy economy of Greece. In *2nd International Conference in Contemporary Social Sciences: “Public policy at the crossroads: Social sciences leading the way?”*. Faculty of Social Sciences, University of Crete, Rethymno, Greece, 15–16 June.
 4. Vlados, Ch., Deniozos, N. & **Chatzinikolaou, D.** (2018). Towards an evolutionary framework of understanding the global crisis: Past, present and the evolutionary perspectives. In *2nd International Conference in Contemporary Social Sciences: “Public policy at the crossroads: Social sciences leading the way?”*. Faculty of Social Sciences, University of Crete, Rethymno, Greece, 15–16 June.
 3. Deniozos, N., Vlados, Ch. & **Chatzinikolaou, D.** (2018). Corruption as a form of economic crime and government effectiveness. In *3rd International Conference of Development and Economy I.CO.D.ECON*. Kalamata, Greece, 3–6 May, pp. 100–111.
- 2017
2. Vlados, Ch., Deniozos, N. & **Chatzinikolaou, D.** (2017). Η συστημική αντίληψη της παγκόσμιας κρίσης, υπό το πρίσμα της καινοτομίας και της διαχείρισης αλλαγής [*The systemic perception of global crisis, in the light of innovation and change management*]. In *3ο Τακτικό Συνέδριο ΠΕΔΙΣ «Δημοκρατία, ανάπτυξη και ασφάλεια: Πολιτική σε συνθήκες αβεβαιότητας» [3rd Regular Conference of the Political Science and International Relations Department “Democracy, development, and security: Policy in times of uncertainty”]*. Club Hotel Casino Loutraki, Loutraki, Greece, December 8–10 (in Greek).
 1. Vlados, Ch., Deniozos, N. & **Chatzinikolaou, D.** (2017). Προς μία νέα προσέγγιση της τοπικής ανάπτυξης σε συνθήκες κρίσης – Μία εφαρμογή πολιτικής επιχειρηματικών οικοσυστημάτων στην τοπική ανάπτυξη (η περίπτωση της Ελλάδας) [*Towards a new local development approach in crisis conditions – A business ecosystems policy implementation in local development (the case of Greece)*]. In *2ο Διεθνές Επιστημονικό Συνέδριο «Παραγωγική ανασυγκρότηση της Ελλάδας: Οικονομική κρίση και προοπτικές ανάπτυξης» [2nd International Scientific Conference “Reconstructing of production in Greece: Economic crisis and development prospects”]*. Central Macedonia Technological Education Institute, Serres, Greece, May 5–6, pp. 155–176 (in Greek).

10.3.5 Conference and workshop presentations (without proceedings)

- 2025 6. Gkodosidis, G., **Chatzinikolaou**, D., & Vlados, Ch. (2025). Δομή και δυναμική λιγότερο αναπτυγμένων περιφερειακών επιχειρηματικών οικοσυστημάτων: Πρόσφατες εξελίξεις στην Περιφέρεια Ανατολικής Μακεδονίας–Θράκης [*Structure and dynamics of less developed regional business ecosystems: Recent developments in the Region of Eastern Macedonia–Thrace*]. In *1ο Επιστημονικό Συνέδριο του ΙΜΕ ΓΣΕΒΕΕ «Η νέα δυναμική των μικρών επιχειρήσεων: Ο ρόλος τους στην οικονομία του αύριο» [1st Scientific Conference of the Hellenic Confederation of Small and Medium-Sized Enterprises (IME GSEVEE) "The new dynamics of small businesses: Their role in tomorrow's economy"]*. Athens, Greece, 3-4 October 2025.
- 2023 5. Vlados, Ch. & **Chatzinikolaou**, D. (2023). The New Era of Globalization: Trajectories towards Innovative Liberalism. In *Επιστημονικό συνέδριο του Κέντρου Φιλελεύθερων Μελετών (ΚΕ.ΦΙ.Μ.) «Οι προκλήσεις της φιλελεύθερης δημοκρατίας σήμερα»*. Athens, Greece, 4-5 December 2023.
4. **Chatzinikolaou**, D. & Vlados, Ch. (2021). A review of the transport sector: Notes from the post-COVID-19 era. In *2nd International Conference, Intermodal Transports: Innovations in Planning, Management, Business Development and Decision Making*. Alexandroupolis, Greece, 12-15 October 2021.
- 2021 3. **Chatzinikolaou**, D. & Vlados, Ch. (2021). The resilience of business ecosystems in the post-COVID-19 era: Notes on the European Recovery and Resilience Facility. In *2nd International Conference, Intermodal Transports: Innovations in Planning, Management, Business Development & Decision Making*. Alexandroupolis, Greece, 12-15 October 2021.
2. Vlados, Ch. & **Chatzinikolaou**, D. (2018). Επιχειρηματικά οικοσυστήματα και φυσιολογική μετεξέλιξη των επιχειρήσεων: Η περίπτωση των μικρομεσαίων επιχειρήσεων στην περιφέρεια Ανατολικής Μακεδονίας και Θράκης [*Business ecosystems and physiological evolution of firms: The case of SMEs in the Eastern Macedonia and Thrace region*]. In *3η Ερευνητική Δημερίδα του Τμήματος Οικονομικών Επιστημών του Δημοκριτείου Πανεπιστημίου Θράκης [3rd Research Workshop of the Department of Economics of Democritus University of Thrace]*. Department of Economics, Democritus University of Thrace, Komotini, Greece. October 17-18 (in Greek).
- 2018 1. Vlados, Ch. & **Chatzinikolaou**, D. (2018). Ανταγωνιστικότητα και σύγχρονη βιομηχανική πολιτική: Στοιχεία από την ευρωπαϊκή εμπειρία [*Competitiveness and contemporary industrial policy: Elements from the European experience*]. In *3η Ερευνητική Δημερίδα του Τμήματος Οικονομικών Επιστημών του Δημοκριτείου Πανεπιστημίου Θράκης [3rd Research Workshop of the Department of Economics of Democritus University of Thrace]*. Department of Economics, Democritus University of Thrace, Komotini, Greece. October 17-18 (in Greek).

10.3.6 Academic book editing

- 2024 2. Vlados, Ch. (2024). *Τα σταυροδρόμια της κοινωνικοοικονομικής σκέψης: Η εξέλιξη της πολιτικής οικονομίας από την αρχαιότητα έως σήμερα [The crossroads of socioeconomic thought: The evolution of political economy from antiquity to the present day]* (**Chatzinikolaou**, D. Developmental Editor⁴). Athens: Kritiki Publications. ISBN: 9789605865092 [in Greek].
- 2021 1. Bradford, T. (2021). *Οικονομικά της ενέργειας και ενεργειακό σύστημα: Τεχνολογικές διαστάσεις, αγορές και προτάσεις πολιτικής [The energy system: Technology, economics, markets, and policy]* (Vlados, Ch., Deniozos, N., Kounetas, K. & **Chatzinikolaou**, D. Content Editors⁵ for the Greek Translation; I. Melas, Translation). Athens: Papazisis Publications. ISBN: 9789600237962 [in Greek].

⁴I worked closely with the author to develop the manuscript, focusing on structure, content (including citing quotes and references), and style.

⁵We focused on improving the language, flow, and overall readability of the text.

10.3.7 Collected volumes of published articles

- 2019 1. Vlahos, Ch., Deniozos, N. & **Chatzinikolaou**, D. (2019). *Global crisis and restructuring: Theory, analysis, and the case of Greece*. KSP Books. ISBN: 9786057602893.

10.3.8 Translations of academic books

- 2015 1. Antonopoulos, A. M. (2015). *Mastering bitcoin: Unlocking digital crypto-currencies* [D. **Chatzinikolaou**, Trans.; 1st edition (I translated the online Greek version through the Transifex platform)]. Sebastopol, CA: O'Reilly. ISBN: 1449374042.

11 Works in progress

11.1 Books

2. Vlahos, Ch. & **Chatzinikolaou**, D. Πτυχές διεθνούς μάνατζμεντ και επιχειρηματικότητας: Εξελικτικές διαστάσεις οργανωσιακής ανάπτυξης στη νέα παγκοσμιοποίηση [*Aspects of international management and entrepreneurship: Evolutionary dimensions of organizational development in the new globalization*]. Propobos Publications (in progress, Collection of published articles in peer-reviewed scientific journals)
1. Vlahos, Ch. & **Chatzinikolaou**, D. Προσεγγίσεις διεθνούς πολιτικής οικονομίας στην εποχή της νέας παγκοσμιοποίησης: Ειδικά θέματα στην αναδιαμόρφωση της σύγχρονης παγκόσμιας οικονομίας [*Approaches to international political economy in the era of the new globalization: Special issues in the reconfiguration of contemporary global economy*]. Propobos Publications (in progress, Collection of published articles in peer-reviewed scientific journals)

11.2 Peer-reviewed articles in Scopus-indexed journals

1. **Chatzinikolaou**, D. Exporters as Animals: A Typology of Export Marketing Capabilities in a Peripheral Region. [In review round 3]
2. **Chatzinikolaou**, D. The Energy Ecosystem Zoo: A Diagnostic Typology for Managing Energy-Transition Ecosystems. [Awaiting reviewer scores]
3. **Chatzinikolaou**, D. The Economy as an Evolving Ecosystem: An Ecosystemic Macro–Meso–Micro Framework for Adaptive Policy Design. [In screening]
4. **Chatzinikolaou**, D. Beyond VUCA: The CASCADE Framework for the International Security Environment. [Awaiting reviewer scores]
5. **Chatzinikolaou**, D. Archetypes for Evaluating Sustainability in Container Shipping Ecosystems. [Awaiting reviewer scores]
6. **Chatzinikolaou**, D. Stewardship and Markets: The Parable of the Talents Across Economic Thought. [Awaiting reviewer scores]
7. **Chatzinikolaou**, D. When GDP Stands In for Progress: How Public Policy Conflates Growth and Development. [Awaiting reviewer scores]
8. **Chatzinikolaou**, D. Dialectical Geopolitics in the Multipolar Energy Era: Beyond Traditional Frameworks for Understanding Global Power Transitions. [Provisionally accepted; Awaiting reviewer feedback for the last minor revisions]
9. **Chatzinikolaou**, D. World War Three: How Near, How Far?. [Awaiting reviewer scores]
10. **Chatzinikolaou**, D. The Institutions–Biology–Innovation Nexus: A Unified Framework for Evolutionary Political Economy. [Awaiting reviewer scores]
11. **Chatzinikolaou**, D. A Firm-Physiology Typology of Startup Archetypes: An Evolutionary “Species” Lens for Ecosystems. [In screening]
12. **Chatzinikolaou**, D. Predators, Prey, and Crypto-Ecosystems: An Animal-Analogy Critique of Cryptocurrency Firm Behavior. [In screening].
13. **Chatzinikolaou**, D. The Business Zoo: Align Your Marketing Strategy with Your Company’s Species. [In screening]

14. **Chatzinikolaou, D.** Firms as Animals: A Micro Foundational Lens for Sustainable Marketing. [Awaiting reviewer scores]
15. **Chatzinikolaou, D.** Not All Firms Are Elephants: Species-Based Taxonomy for SME Supply Chain Management. [Awaiting reviewer scores]
16. **Chatzinikolaou, D.** Adaptive Leadership for Contingent Innovation in Complex Environments: A Conceptual Theory-Building Framework. [In review round 1]
17. **Chatzinikolaou, D.** Governing Multipolarity Through Mega-Regionalism: The RCEP and the Architecture of Coordination Without Hegemony. [Awaiting reviewer scores]

12 Peer-review service

Verified peer-review activity on [Web of Science](#): including *Advances in Developing Human Resources; Agriculture & Food Security; Applied Economics Letters; Business Strategy and the Environment; Cogent Business & Management; Competitiveness Review; Economic Analysis and Policy; Emerging Markets Finance and Trade; Energies; Environment, Development and Sustainability; European Journal of Geography; Journal of Management Inquiry; Journal of the Knowledge Economy; Sustainability; Systems; Transnational Corporations Review*.

13 Articles in the Press

- 2025 [sofokleous10.gr/ \(10/08/2025\)](#). Νέα παγκοσμιοποίηση: Προς εναν καινοτόμο φιλελευθερισμό ή επιστροφή στον εθνικισμό; [*New globalization: Towards innovative liberalism or a return to nationalism?*].
- 2020 [newideas.gr \(11/05/2020\)](#). Ανταγωνιστικότητα και βιομηχανική πολιτική: Ένα δυναμικό δίπολο [*Competitiveness and industrial policy: A dynamic dipole*].
- 2020 Φιλελεύθερος (03/28/2020). Πολιτικές ενίσχυσης της επιχειρηματικότητας: Η ανάγκη μίας «οργανικής» προσέγγισης και παρέμβασης για την Ελλάδα [*Entrepreneurship strengthening policies: The need for an “organic” approach and intervention in Greece*].
- 2019 [report247.gr \(07/22/2019\)](#). Η θεωρία των ελίκων, η τέταρτη βιομηχανική επανάσταση και η ελληνική πραγματικότητα [*Helix theory, fourth industrial revolution, and the Greek reality*].
- 2019 [news4money.gr \(02/23/2019\)](#). Για την άρθρωση μίας νέας οικονομικής πολιτικής αντιμετώπισης της κρίσης [*On the articulation of a new economic policy to deal with the crisis*].

14 Professional accreditation

- 2024 Member of the Register of Collaborators and Experts of the National Documentation Centre (EKT) in the profiles “Policy Analyst (Economic Geography and Regional Development)”, “Content drafting/editing for electronic/printed publications and implementation of communication actions”, and “Conducting online field research”.
- 2024 Member of the Register of Principal Teaching Staff of the National Centre for Public Administration & Local Government (EKΔΔΑ, Decision No: 5445-14/03/2024) in the fields of “International Economics” and “Development, Entrepreneurship and Innovation.”
- 2023 As part of my collaboration with the Mediterranean College Thessaloniki, I was **officially accredited** as a lecturer by the University of Derby.
- 2022 **Member** of the Trainers Register of the Training and Lifelong Learning Center (KEΔΙΒΙΜ) of the Democritus University of Thrace. In the subject area “Social, Political and Economic Sciences”. Instructor Registration Number: 70.

2022 Member of the National Organization for the Certification of Qualifications and Vocational Guidance (ΕΟΠΠΕΠ). Pending participation in an educational competence certification process. Application number in the Register: 22-11105.

2016-2019 Participated in the Early Warning Europe program as a **volunteer mentor**. The program run between 12/01/2016 and 11/30/2019 by the Institute for Small Businesses (ΙΜΕ ΓΣΕΒΕΕ), providing free mentoring and supporting services to small enterprises that are facing economic difficulties.

2011 Member of the Economic Chamber of Greece with Registration Number 0101309.

15 Attendee in seminars

07/01/2025 *Executive of tourist offices*. GlobalCert.

10/21/2024 *RES applications specialist for energy needs of buildings*. GlobalCert.

10/18/2023 *Author Workshop: How to publish your article OA under the transformative agreement- Economics, Business, Administration Journals*. Springer Nature (Account Development Europe).

03-08
/07/2023 *Summer School in Smart Business and Intelligence in Transport, Tourism and Supply Chain*. EN.I.R.I.S.S.T+. Principal Investigator: Dr Dimitrios Dimitriou.

12/01/2021-
02/01/2022 *Marketing Mix and Brand*. National and Kapodistrian University of Athens, Training and Lifelong Learning Center (ΚΕΔΙΒΙΜ). A 2-month program.

09/2021 *Schools of thought in liberalism #2: The Chicago School*. Κέντρο Φιλελεύθερων Μελετών – Μάρκος Δραγούμης (ΚΕΦΙΜ) [*Center for Liberal Studies – Markos Dragoumis (KEFIM)*]. Instructors: Dr George Arhontas, Dr Charis Vlahos.

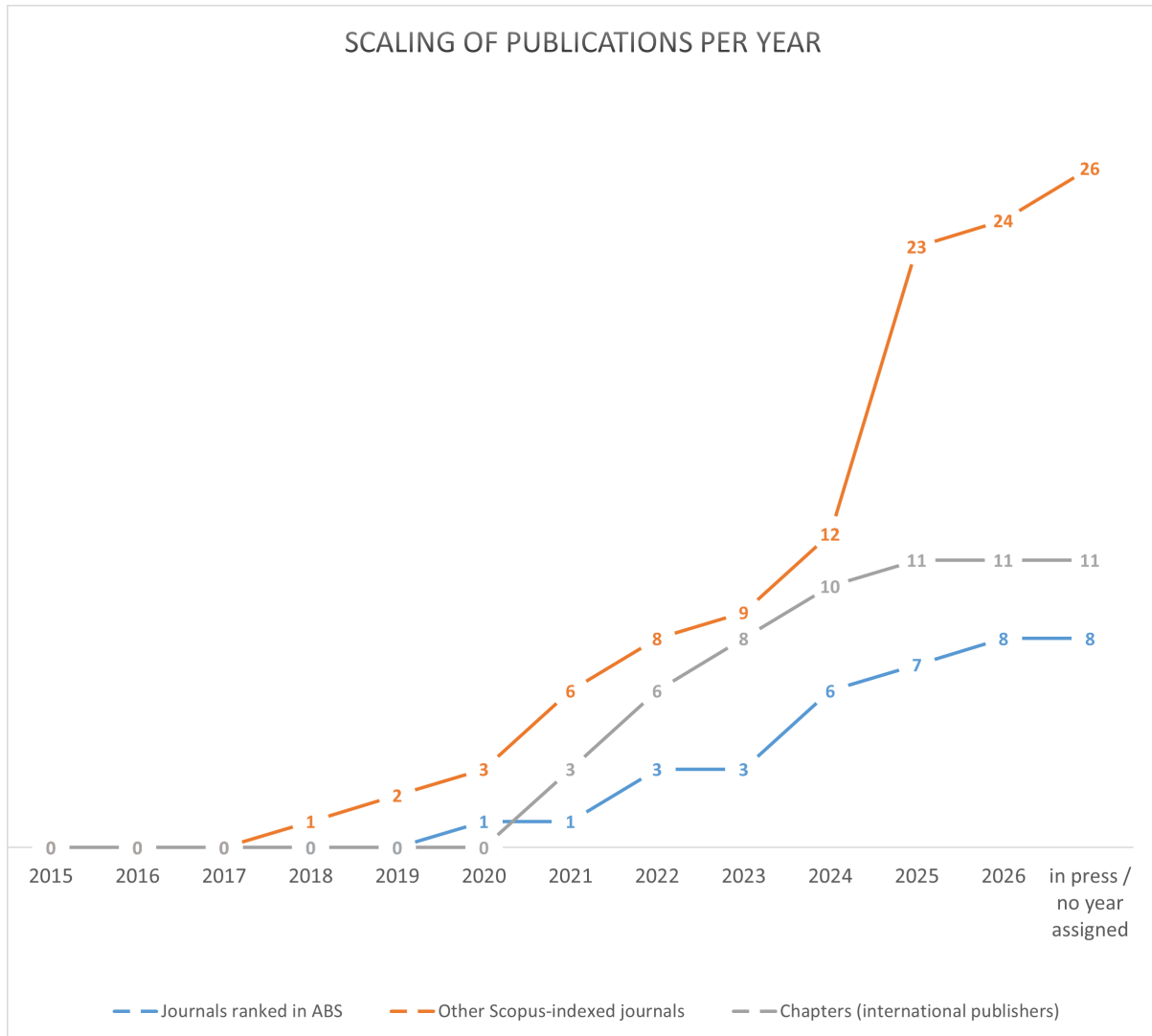
16 Military service (conscript)

12/01/2011-
08/01/2012 16th Media Tank Squadron, Didymoticho, Lagos, Greece.

A Appendix 1: Publication progress

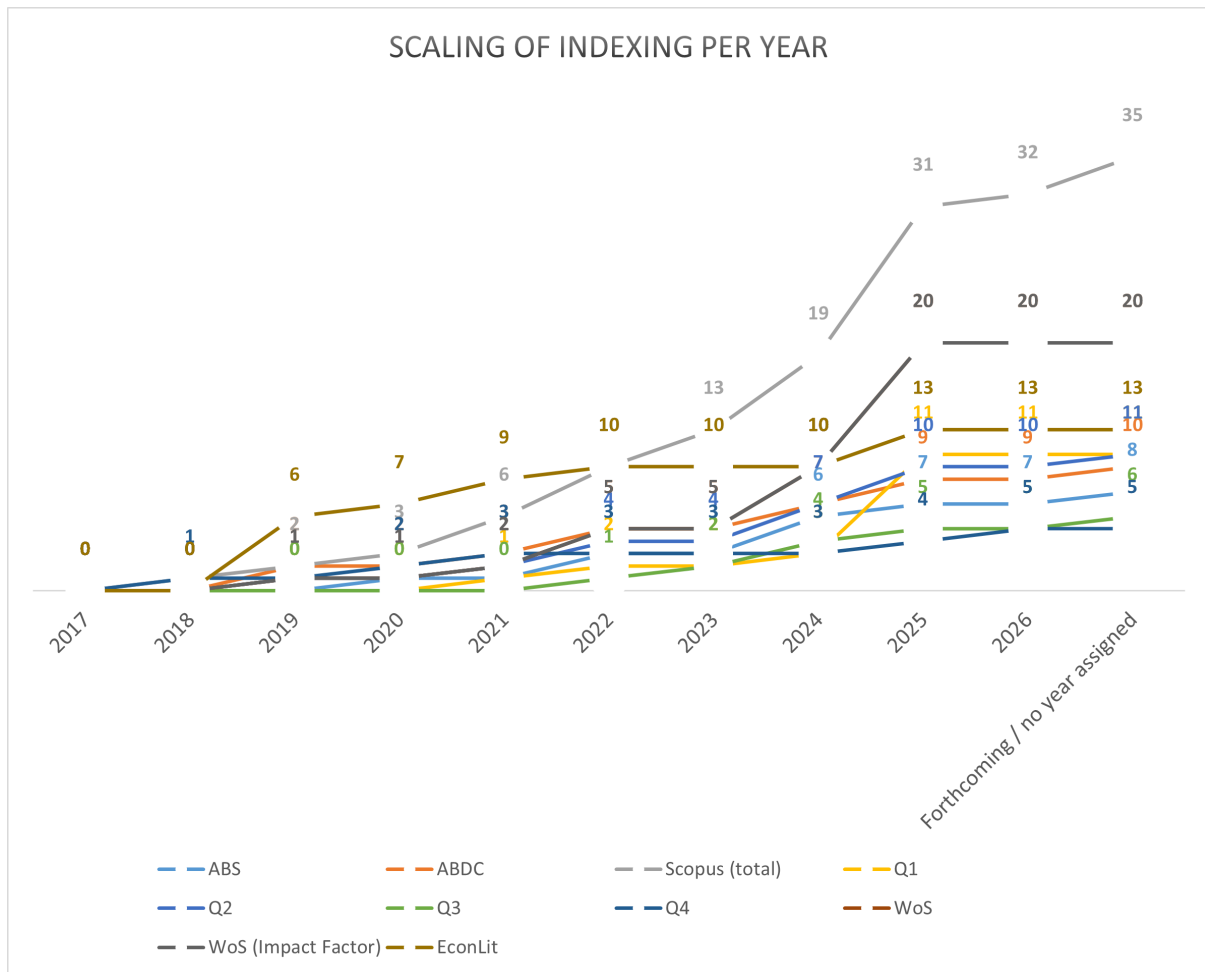
Scaling of publications per year

This graph shows the yearly distribution and growth of publications across different categories from 2017 to 2026. It allows for a year-by-year analysis of productivity in terms of peer-reviewed articles, chapters, conference proceedings, etc., helping to visualize trends and patterns in academic output over time.



Scaling of indexing per year

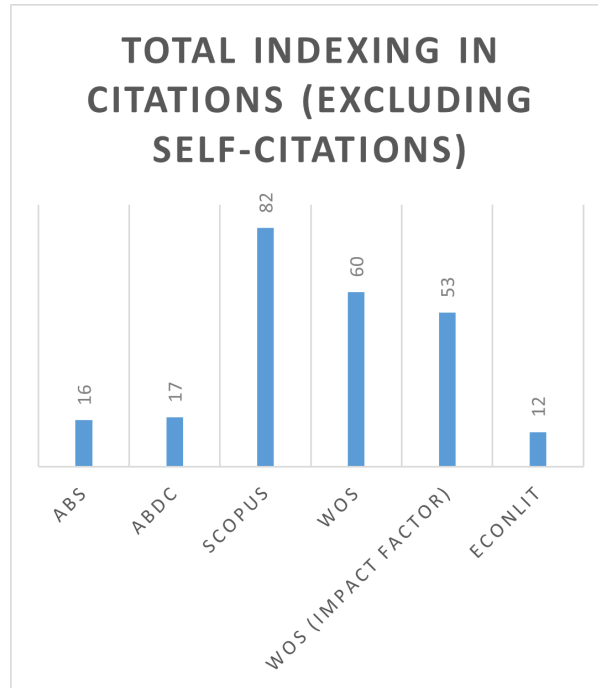
This graph depicts the yearly distribution and scaling of indexed publications in various academic databases, such as ABS, ABDC, Scopus, WoS, and EconLit, from 2017 to 2026. It provides insights into the progression and expansion of scholarly influence and recognition in these databases over the years.



B Appendix 2: Citation development

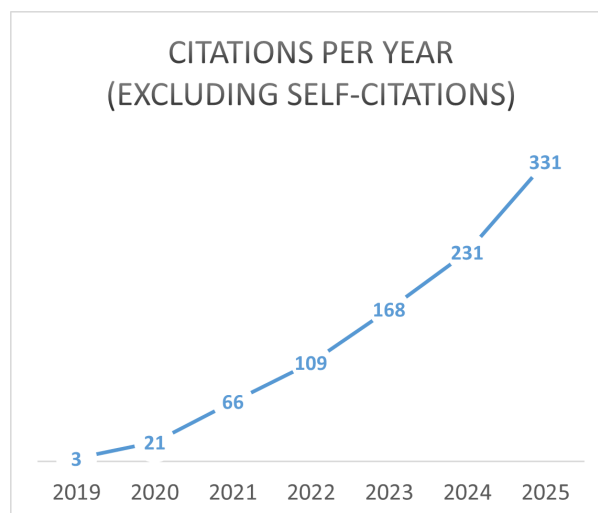
Total indexing in citations (excluding self-citations)

This graph represents the total number of times my work has been cited in different academic indices, excluding self-citations.⁶



Citations per year (excluding self-citations)

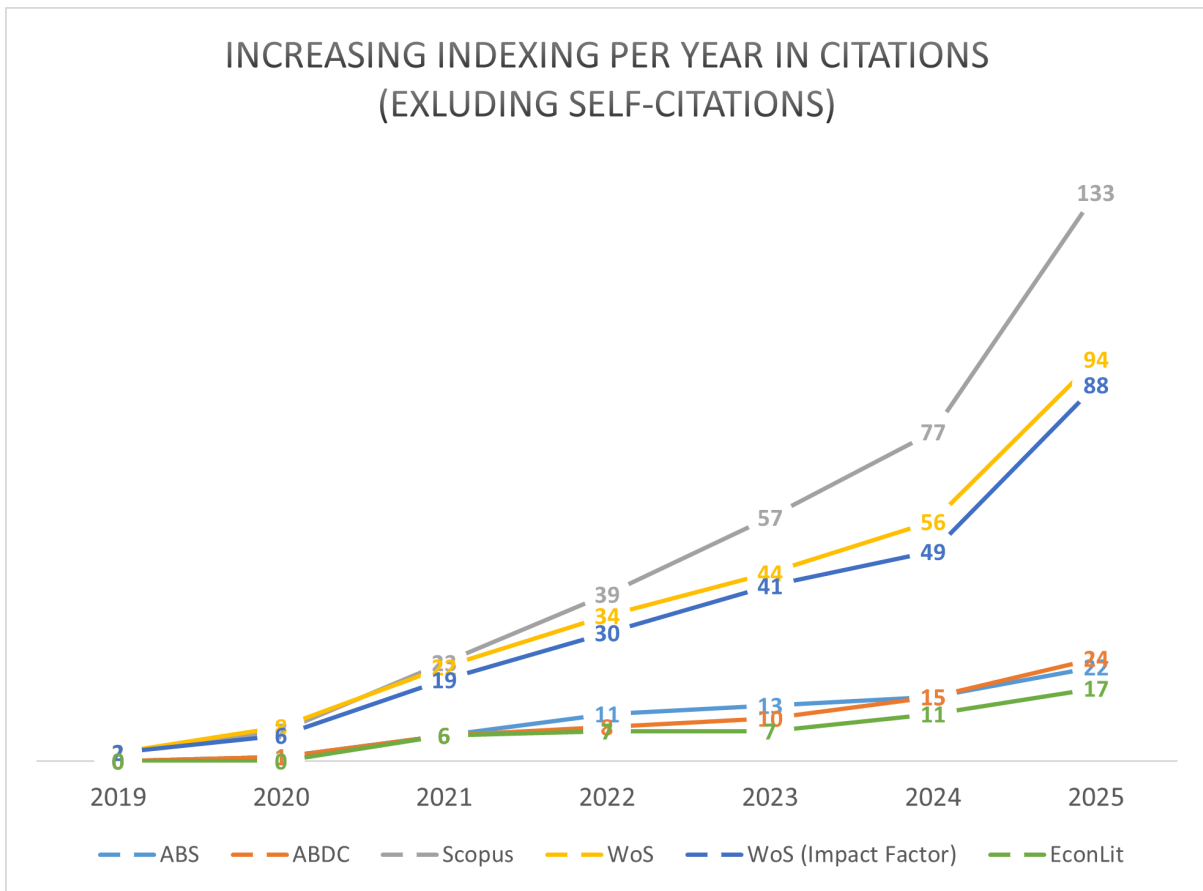
This graph showcases the annual citations of my works in various indices, with self-citations removed from the count.



⁶For the complete citation list (Last updated: 21 December 2025), see [here](#).

Increasing indexing per year in citations (excluding self-citations)

This graph depicts the annual growth in citations from different indices, again excluding self-citations, highlighting the increasing impact of my work over time.



WoS (Average Impact Factor) in citations

This graph charts the annual average impact factor from the Web of Science index for my cited works, excluding self-citations, serving as an indicator of the influence of my research within the academic community.

